DOING BUSINESS IN AN UNCERTAIN, **TARIFFIED WORLD**

World Class Supply Chain Summit 2019 Milton, ON May 8, 2019

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Canadä



POPULISM IS BACK

Vote share "populist" parties, developed markets

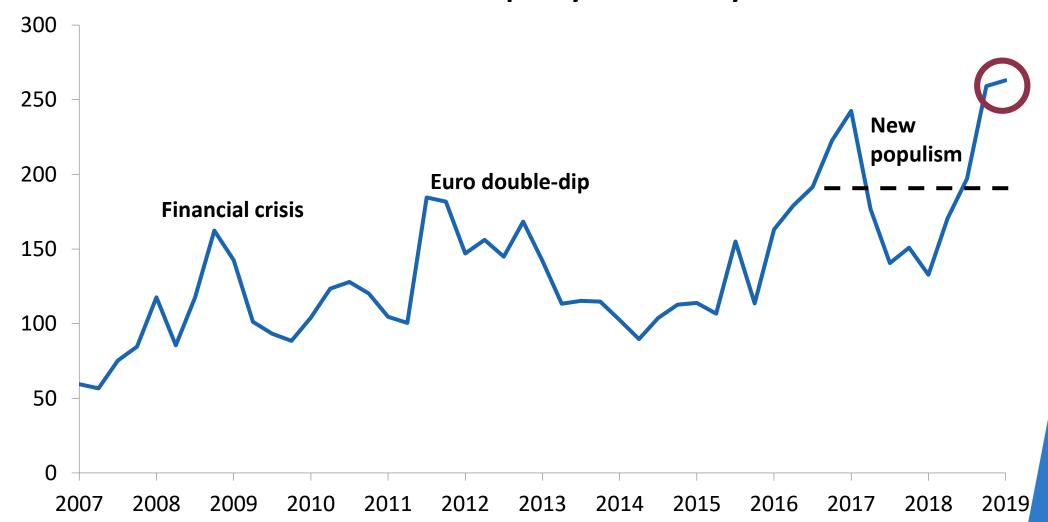




Source: Bridgewater

POLICY UNCERTAINTY IS HIGH

Global economic policy uncertainty index





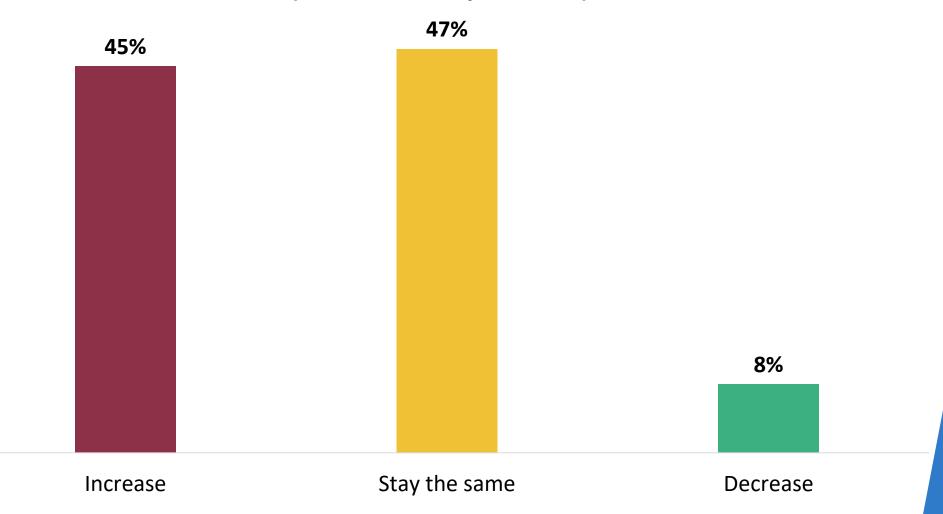
PROTECTIONISM AFFECTING 34% OF CANADIAN EXPORTERS' GLOBAL STRATEGIES.

TRADE BARRIERS NOW THE TOP CHALLENGE.



NEW NORMAL? MOST EXPECT PROTECTIONISM TO REMAIN OR RISE

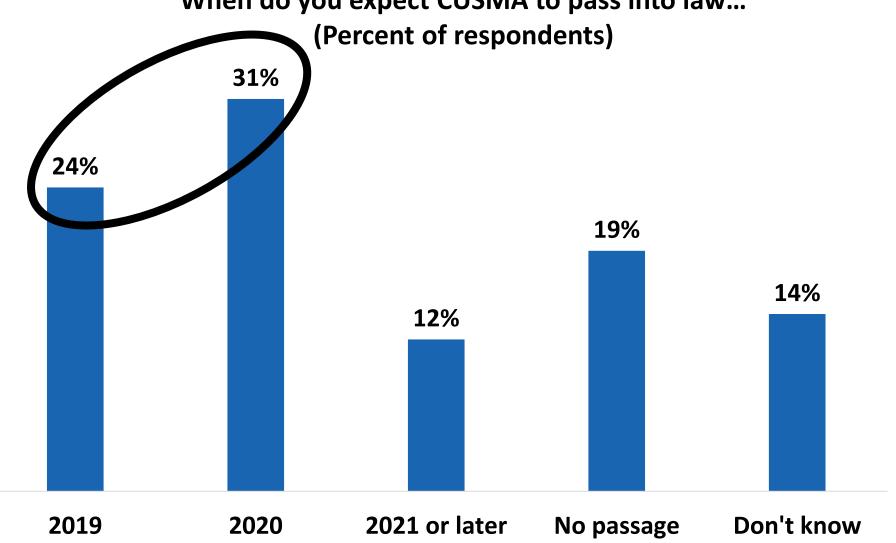
In the next 12 months, global protectionism expected to... (Percent of respondents)





SLIM MAJORITY EXPECT CUSMA **PASSAGE IN 2019 OR 2020.**

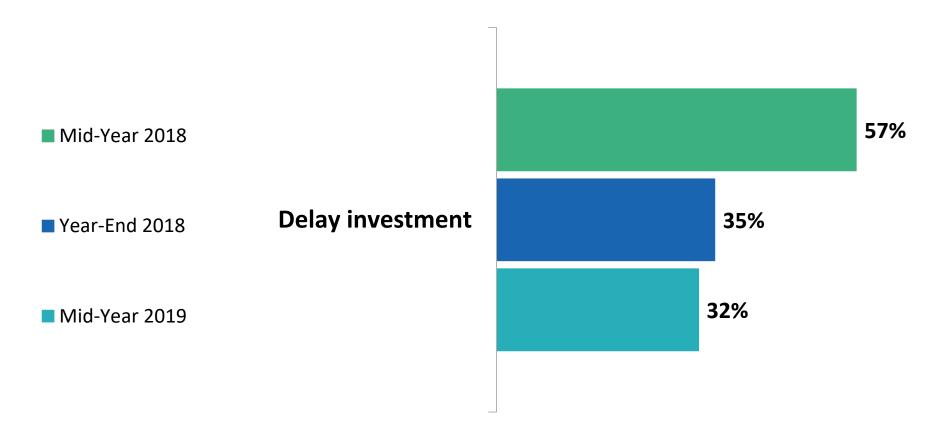
When do you expect CUSMA to pass into law...





CUSMA INVESTMENT HESITATION

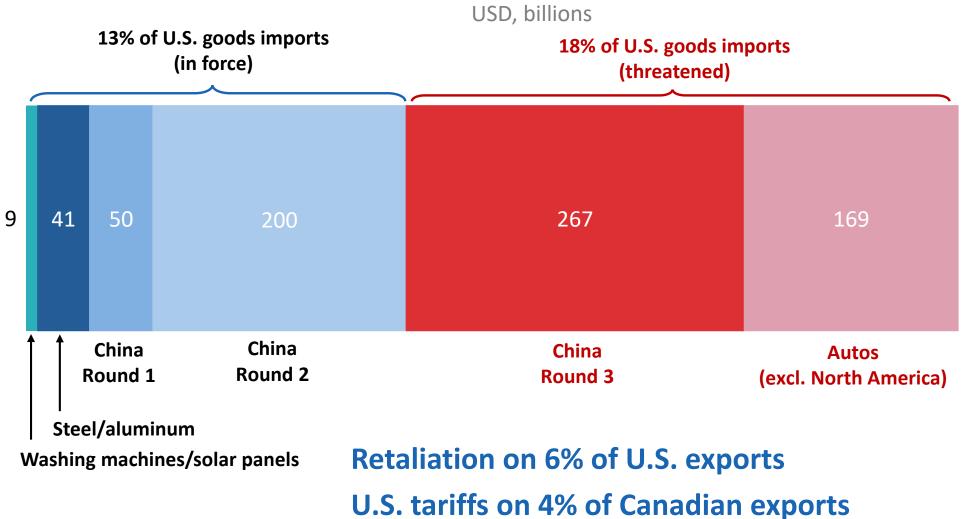
Top response by companies to CUSMA renegotiation (Percent of respondents indicating an investment impact)





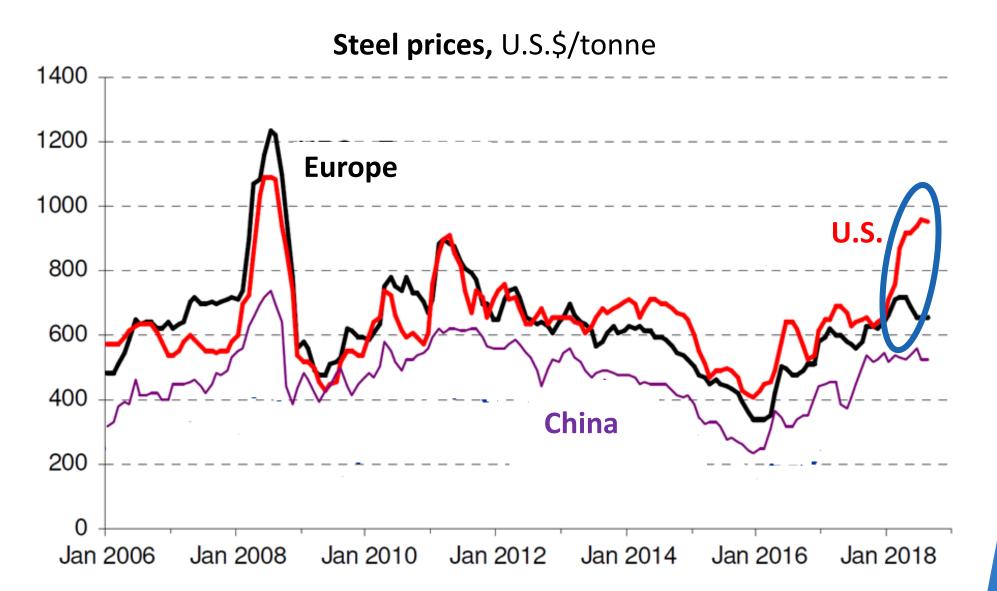
...TARIFF-YING ESCALATION?

U.S. imports subject to tariffs





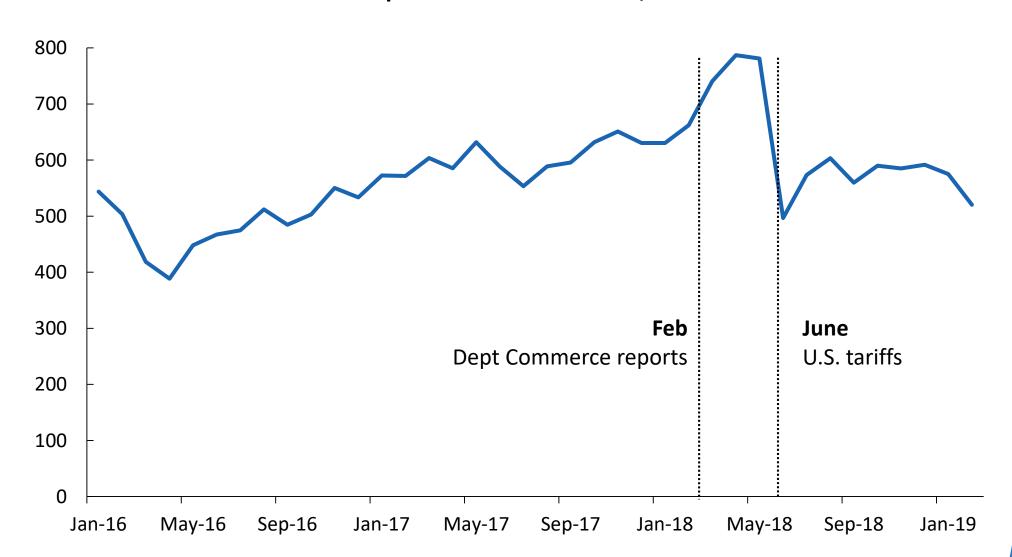
†INPUT PRICES





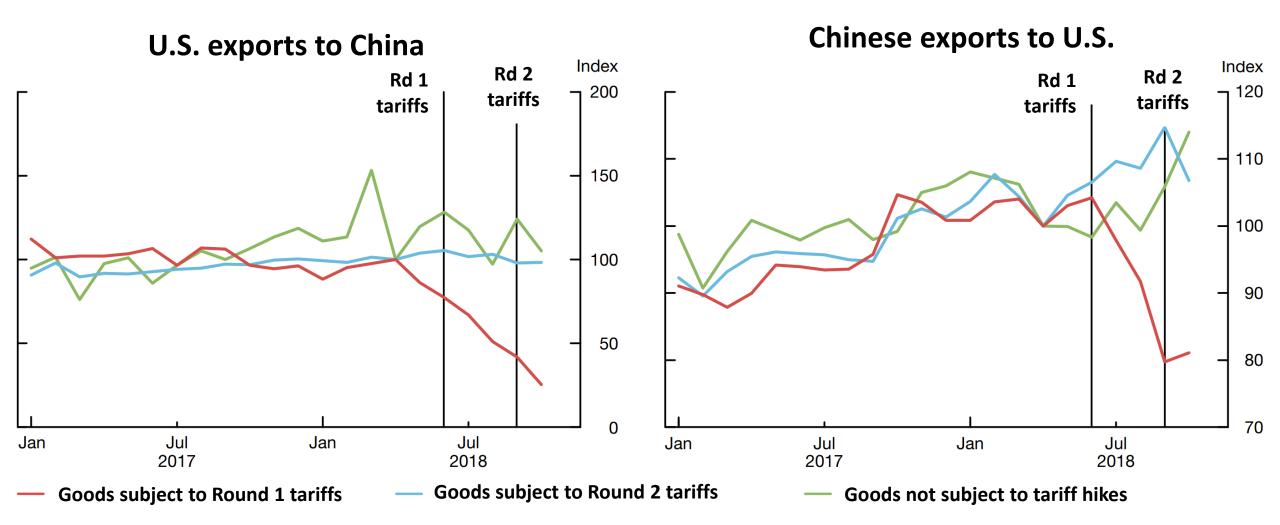
STOCKPILING

U.S. imports of Canadian steel, millions CAD





REDUCE/DIVERT TRADE

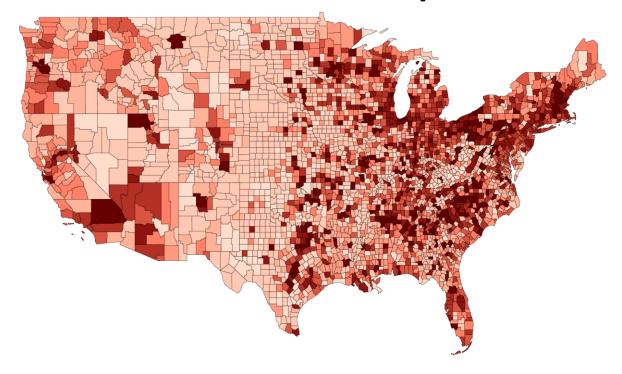




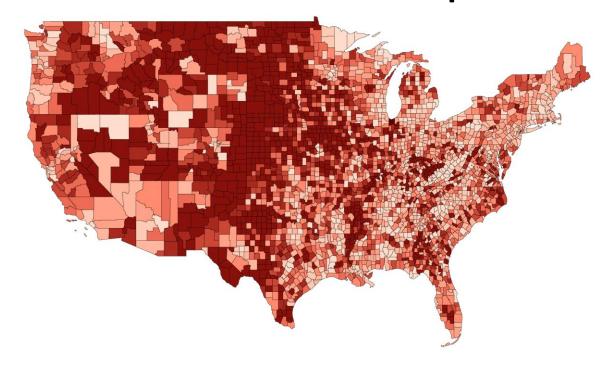
REDISTRIBUTE INCOME

Tariff increases

Protection on U.S. imports



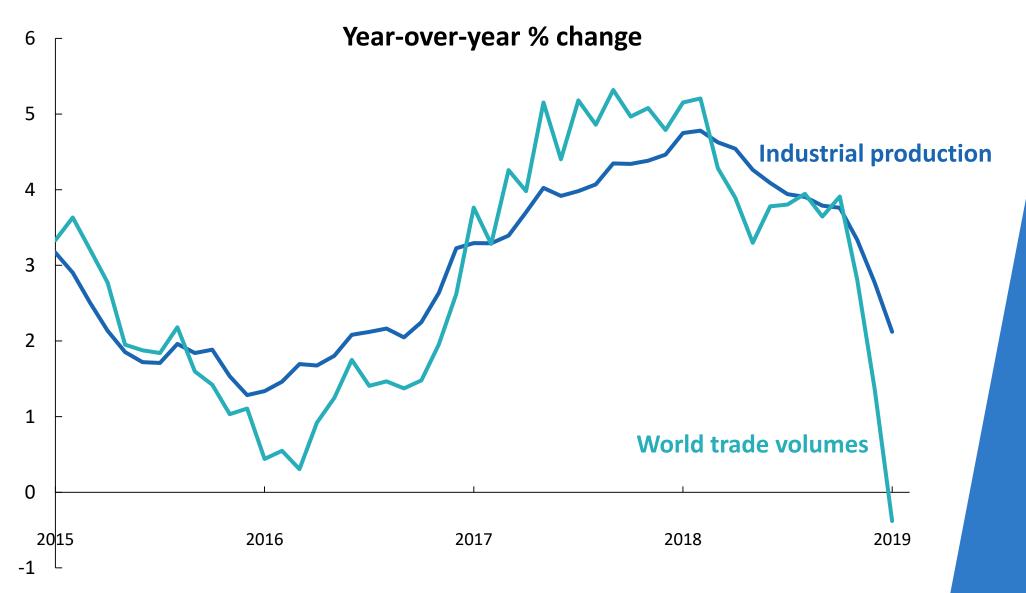
Retaliation on U.S. exports





GLOBAL GROWTH AND TRADE

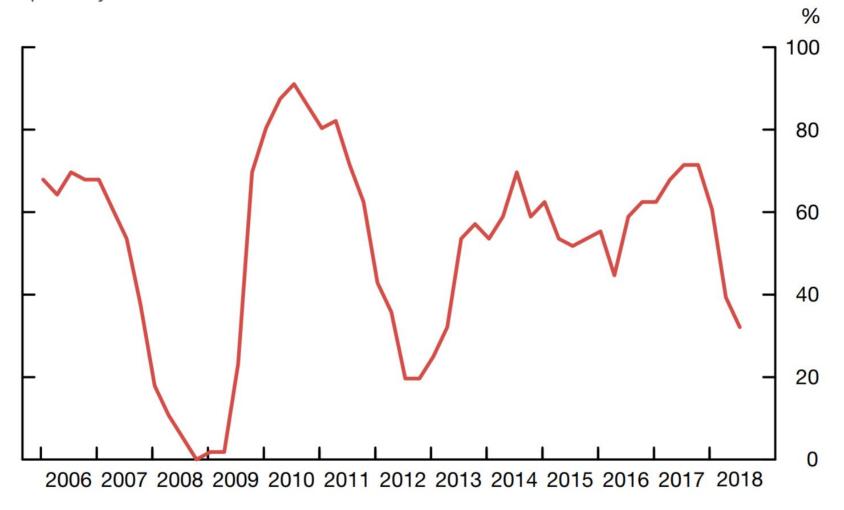
MOMENTUM SLOWING





SYNCHRONIZED SLOWDOWN

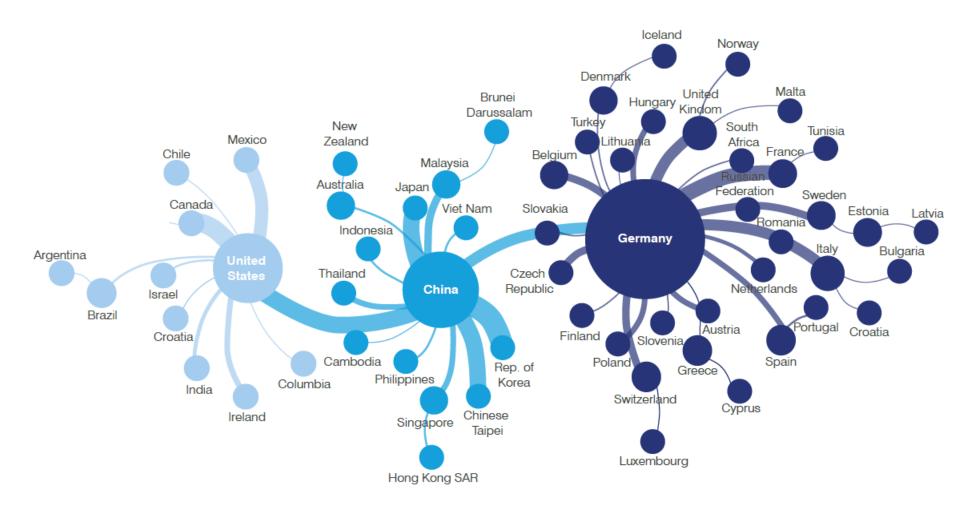
Share of countries with year-over-year growth exceeding the previous 3-year average,* quarterly data





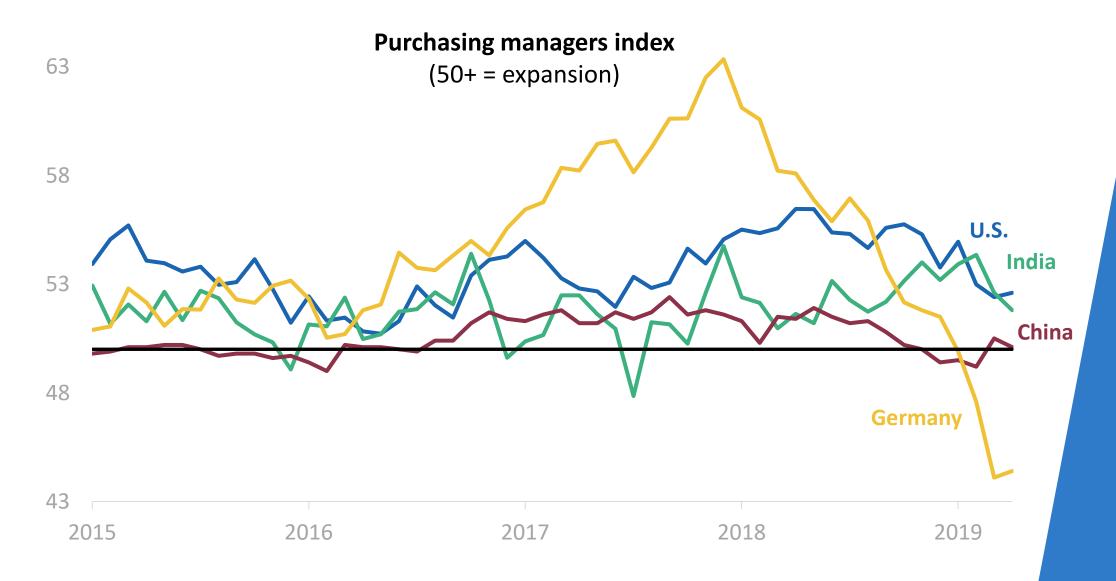
3 SUPPLY CHAIN HUBS

Input trade





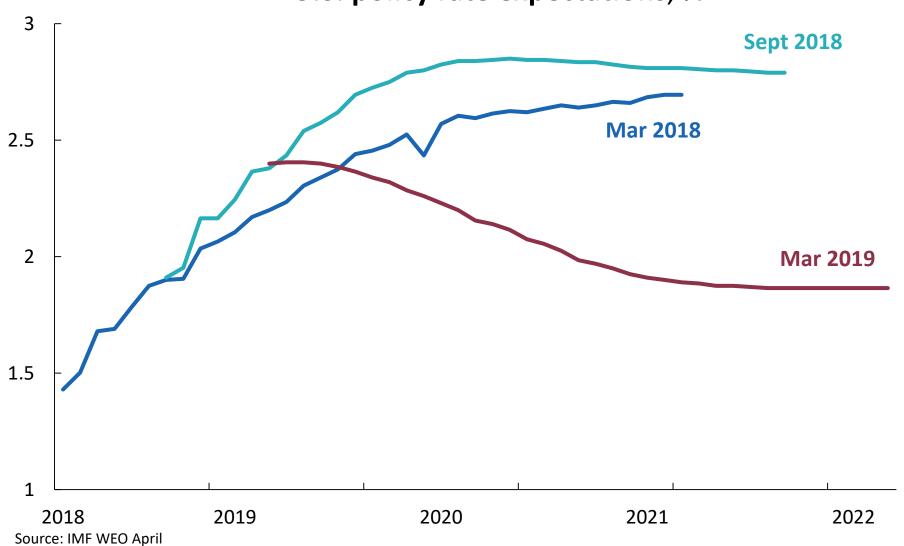
2 TRACKS FOR ORDERS





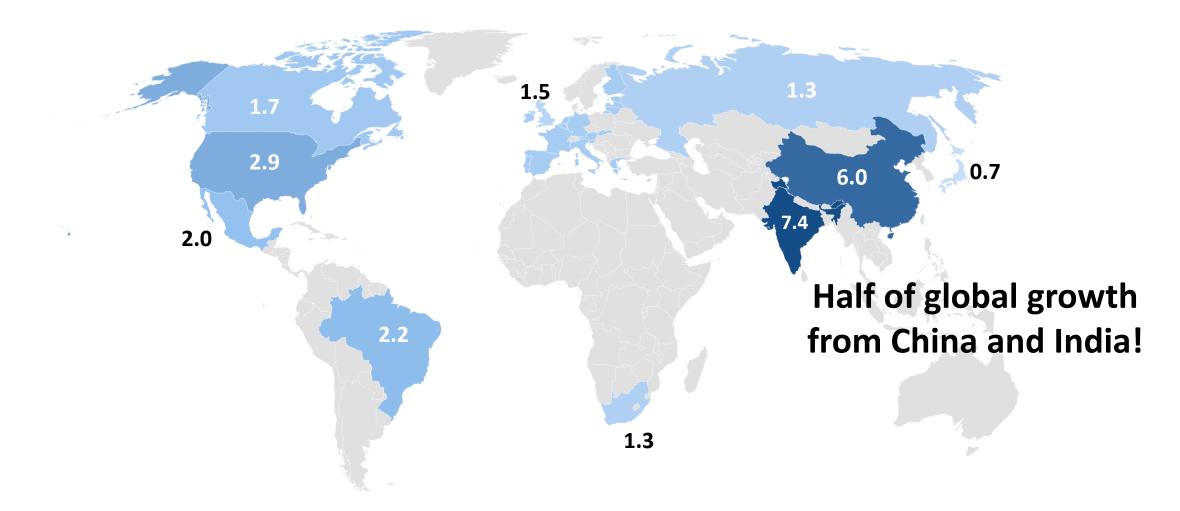
FED ON PAUSE

U.S. policy rate expectations, %





2019 GROWTH OUTLOOK

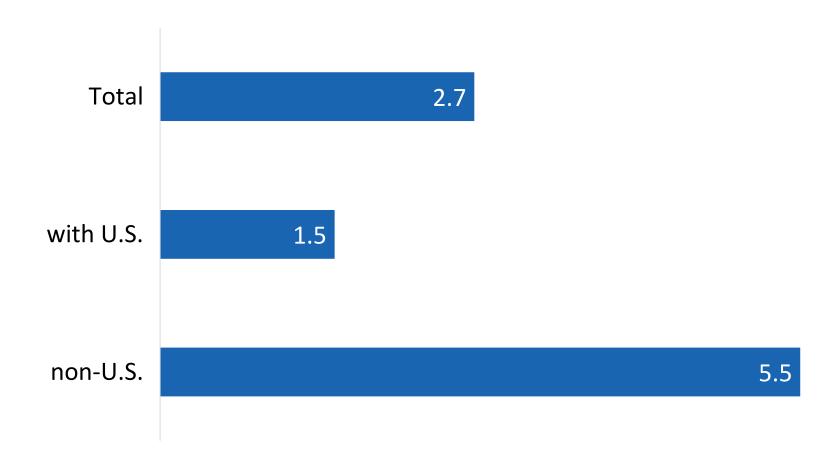




CANADIAN TRADE AND DIVERSIFICATION

STRONGER TRADE GROWTH OUTSIDE U.S.

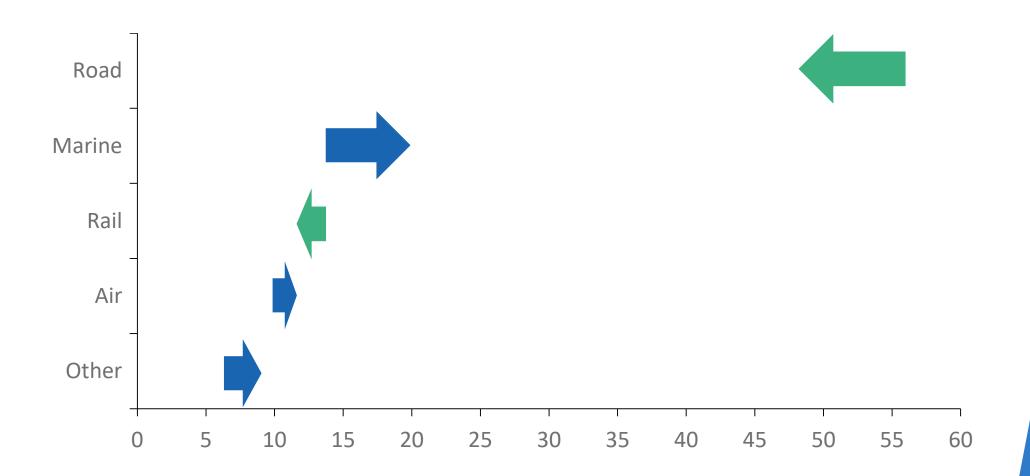
Canada's merchandise trade, 2002-17, average annual growth, %





SHIFT FROM ROAD/RAIL TO MARINE/AIR

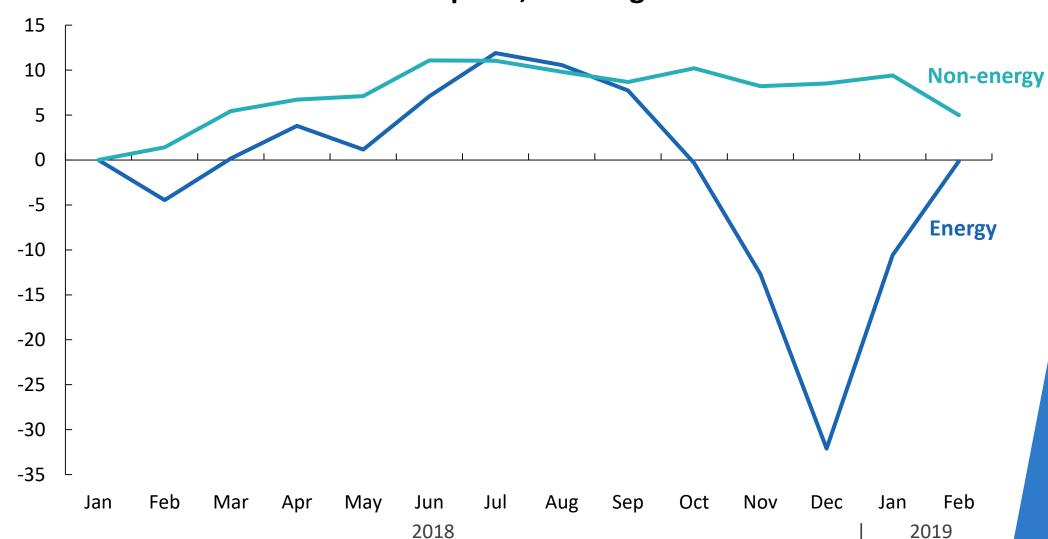
Canada's merchandise trade, by transportation mode 2002-17, share of total, %





CANADA'S NON-ENERGY EXPORTS FLAT

Merchandise exports, % change from Jan 2018





EDC'S CANADIAN EXPORT FORECAST

	Growth		
	2018	2019 (f)	2020 (f)
Goods	7%	3%	3%
Services	6%	4%	4%

Stronger performers

- Aerospace
- Energy
- Industrial M&E
- Consumer goods

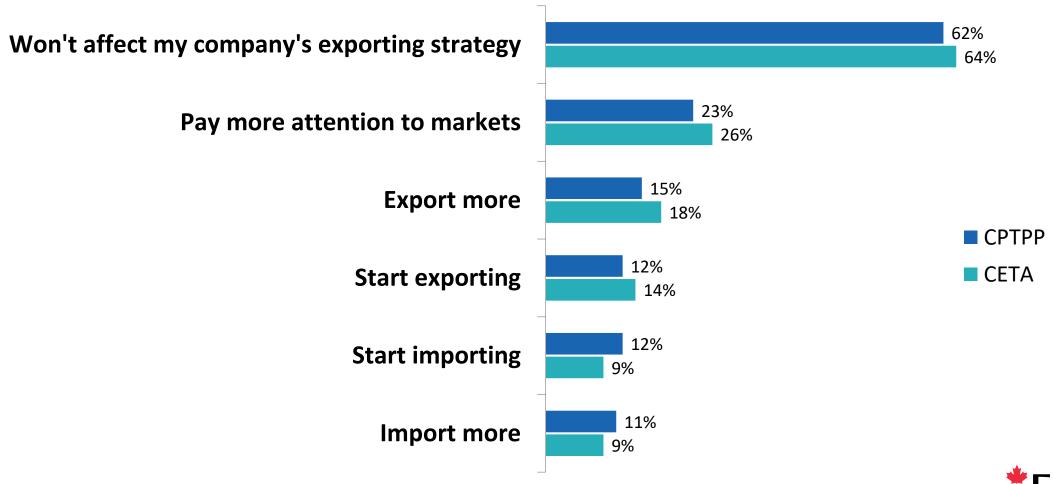
Weaker/risks

- Autos
- Exports to China



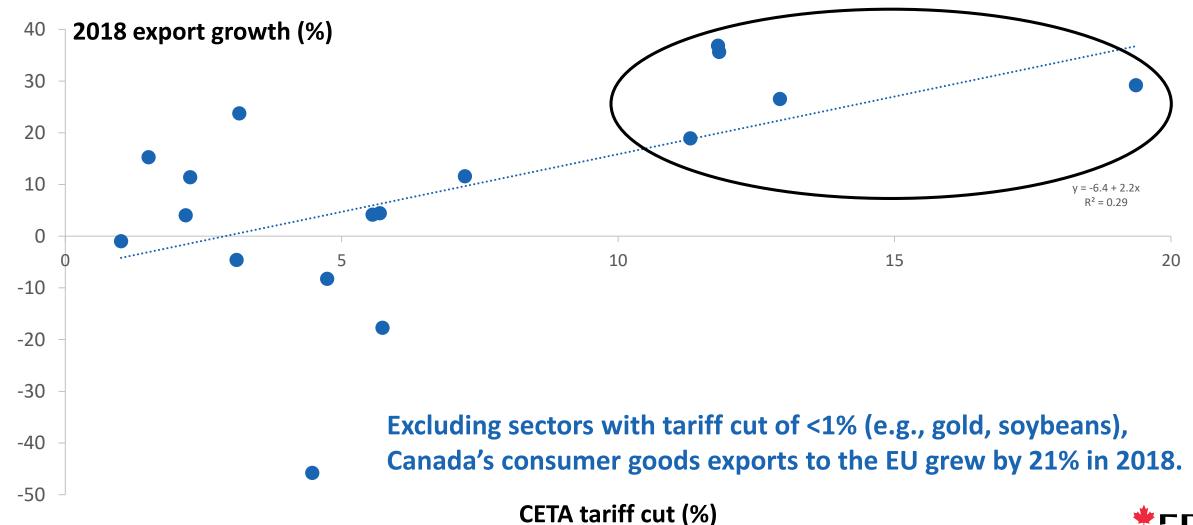
EXPORTER RESPONSES TO NEW TRADE DEALS

(Percent of respondents)





BIGGER CETA TARIFF CUTS, FASTER EXPORT GROWTH



Source: Van Assche (2019)

CONCLUSIONS

- Challenging trade environment
 - **Protectionism + slowing growth**
 - → Expect modest Canadian export growth.
- Tariffs, uncertainty having impacts.
- Canadian firms diversifying, new trade deals can help.





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EDC ECONOMICS FREE RESOURCES

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- Global Economic Outlook
- Global Export Forecast
- Country Risk Quarterly
- Trade Confidence Index
- Commodity and Global Market Trackers
- Research reports
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